		2040 2020	2000 2004	2024 2022		2021-2022
		2019-2020		2021-2022	•	SUSTAINED &
00.1	DECORIDE		REVISED	SUSTAINED	\$	STRATEGIC
ORI	DESCRIPTION	ACTUAL EXP	BUDGET	BUDGET	DIFFERENCE	PLAN
	Personnel Services	\$67,719,047	\$69,377,403	\$70,495,739	\$1,118,336	
100	Contingency	\$0	\$357,193	\$290,256	(\$66,937)	
	Negotiations/Bids					
444	Certified Salaries					
111		# 40 400 070	#40.00F.0F4	#40.000.547	\$4,000,500	
	Teachers, GWI 1.65% plus Step 1.25%, total increase 2.90%, Reduction of 3 Teachers	\$48,162,373	\$48,085,951	\$49,289,517	\$1,203,566	
	Severance - Contractual Retirees - 14 from 21/22 and 4 teachers from previous years	\$269,000	\$404,469	\$520,204	\$115,735	
	Substitutes - Short Term \$80, Long Term \$100 (30 Days) & \$125 (60 days)	\$479,154	\$631,500	\$631,500	\$0	
	Waivers - Med Ins - 21/22 120 employees	\$260,793	\$254,500	\$232,000	(\$22,500)	
	Tutors - Homebound and In-House	\$107,470	\$116,000	\$116,000	\$0	
	Athletic Coaches - Contractual	\$422,941	\$698,142	\$709,910	\$11,768	
	College Interns - Quinnipiac University & Fairfield University (contractual)	\$89,250	\$111,000	\$111,300	\$300	
	Student Activities - Contractual - Tiered Club Stipend Plan	\$301,621	\$339,894	\$345,159	\$5,265	
	Administrators - GWI 1.85%	\$4,110,850	\$4,131,036	\$4,193,376	\$62,340	
	Central Office Administrators - Contractual, Superintendent (no increase), Asst.	\$744,260	\$700,366	\$713,340	\$12,974	
	Superintendents for Personnel and Curriculum, and Business Manager					
	Summer School - Teachers - Contractual	\$51,137	\$51,137	\$52,013	\$876	
	Summer School - Extended School Year PPS Teachers- Contractual	\$74,903	\$87,735	\$62,382	(\$25,353)	
	Curriculum Writing	\$67,865	\$72,136	\$54,923	(\$17,213)	
	Cafeteria Monitors - Contractual	\$10,165	\$14,624	\$14,864	\$240	
	Degree Advancement - Anticipated completion of advanced degrees based	\$0	\$235,775	\$202,495	(\$33,280)	
	on intent form and historical analysis					
	Leave of Absence - Based on historical trend	\$0	(\$200,000)	(\$200,000)	\$0	
	Total	\$55,151,783	\$55,734,265	\$57,048,983	\$1,314,718	

						2021-2022
		2019-2020	2022 2024	2021-2022		2021-2022 SUSTAINED &
		2019-2020				
OB I	DESCRIPTION	4071141 777	REVISED	SUSTAINED	•	STRATEGIC
	DESCRIPTION Non-Contribut Solution	ACTUAL EXP	BUDGET	BUDGET	DIFFERENCE	PLAN
112	Non-Certified Salaries					
<u> </u>	Clerical, Less 2 FTE's	\$2,961,040	\$3,003,603	\$2,893,768	(\$109,835)	
	Custodians moved from 112F, retiree savings	\$1,904,549	\$2,100,348	\$2,082,455	(\$17,893)	
	Paraprofessionals (reduced based on BTs)	\$4,511,604	\$4,678,602	\$4,597,654	(\$80,948)	
	Aides & Monitors - Minimum Wage Increase, Reclassified some from 112H PT	\$267,595	\$361,327	\$451,058	\$89,731	
	Part Time Employees - Minimum Wage incr, Reclassified some to 112Q Aides	\$322,587	\$350,108	\$299,909	(\$50,199)	
	Seasonal - Minimum Wage increase, reduced as needed	\$141,690	\$138,007	\$134,141	(\$3,866)	
	Non-certified teaching staff	\$146,096	\$156,024	\$235,911	\$79,887	
	Substitutes - Minimum Wage increase	\$293,478	\$311,075	\$311,075	\$0	
	Severance - Contractual Retirees - 1 Clerical, 2 Custodians, 1 Nurse	\$21,784	\$101,872	\$65,514	(\$36,358)	
	Waivers-Med. Ins - 21/22 - 15 employees	\$42,750	\$31,500	\$29,500	(\$2,000)	
	Security Guards - Minimum Wage increase, Plus 1 PT position added back	\$39,416	\$37,328	\$58,322	\$20,994	
	Clothing Allowance - Custodians & Nurses	\$14,058	\$15,600	\$15,600	\$0	
	Overtime - Custodians, Clerical, & Technicians	\$321,384	\$327,281	\$327,281	\$0	
	Technicians, GWI 2%	\$477,057	\$550,893	\$541,338	(\$9,555)	
	Managers	\$256,760	\$256,376	\$256,376	\$0	
	Nurses GWI 1.75% top step only, step movement 1%, retiree savings	\$845,417	\$866,001	\$856,598	(\$9,403)	
	Total	\$12,567,264	\$13,285,945	\$13,156,500	(\$129,445)	
100	STRATEGIC PLAN					
	COMMUNITY OUTREACH					\$31,200
	CURRICULUM & INSTRUCTION					\$206,092
	DISTRICT CLIMATE					\$0
	FACILITIES					\$0
	SPECIAL EDUCATION					\$64,000
	TECHNOLOGY					\$0
					PLAN TOTAL	\$301,292
				G	RAND TOTAL	\$70,797,031

		ı	1	1	1	
						2021-2022
		2019-2020		2021-2022		SUSTAINED &
00.1	DECORIDEION		REVISED	SUSTAINED	\$	STRATEGIC
OBJ	DESCRIPTION	ACTUAL EXP		BUDGET	DIFFERENCE	PLAN
	Employee Benefits	\$12,932,595	\$14,380,116	\$13,853,164	(\$526,952)	
200	Employee Benefits					
	Medical (03.6%) est. decrease	\$11,255,360	\$12,576,229	\$12,225,569	(\$350,660)	
	Unemployment - anticipated claims - expected decrease	\$197,989	\$222,990	\$38,000	(\$184,990)	
	Life Insurance - 14¢ per thousand Life & 1.5¢ AD&D	\$140,536	\$156,911	\$161,618	\$4,707	
	Long Term Disability	\$21,572	\$23,636	\$24,818	\$1,182	
	Employee Assistance Program	\$10,176	\$10,200	\$10,200	\$0	
	Workers' Compensation	\$151,690	\$138,000	\$120,000	(\$18,000)	
	Medicare 1.45%	\$928,399	\$965,000	\$980,923	\$15,923	
	Social Security 6.2%	\$223,724	\$284,000	\$288,686	\$4,686	
	Medical & Dependent Section 125 Reimbursement	\$3,150	\$3,150	\$3,350	\$200	
200	STRATEGIC PLAN * Included in 100					
<u> </u>						
					PLAN TOTAL	\$0
					RAND TOTAL	\$13,853,164
				<u> </u>	KAND I UIAL	Ф15,033,104

							2021-2022
			2019-2020	2020-2021	2021-2022		SUSTAINED &
				REVISED	SUSTAINED	\$	STRATEGIC
OBJ	DESCRIPTION		ACTUAL EXP	BUDGET	BUDGET	DIFFERENCE	PLAN
	Purchased Professional & Technical Services		\$1,740,921	\$1,677,951	\$2,370,953	\$693,002	
320	Prof/Educ Services - Staff Prof. Development		\$77,768	\$138,335	\$167,355	\$29,020	
	Special Education - Reading professional development	(1,816)					
	Curriculum Dept - Outside presenters - reading, math, fine arts	(2,425)					
	Personnel Dept, Scenario Solutions, Alice Training	11,681					
	School Budgeted Professional Development for Teachers	22,380					
	Adult Education - Conference Registrations & Professional Services for	(800)					
	Staff - CASAS-NEDP License and CT Distance Learning License	29,020					
323	Pupil Services - Outside Professionals		\$801,774	\$634,940	\$1,267,690	\$632,750	
	Behavioral Techs / Board Certified Behavioral Interventionists will expend	376,305					
	less grant money towards outside professionals - increase in needs						
	Arts Program - anticipated increase in needs	1,225					
	Blind and & Physically Handicapped - anticipated increase in needs	134,211					
	Speech & Hearing - anticipated increase in needs	<u>121,009</u>					
		632,750					
324	Field Trips		\$112,011	\$136,512	\$128,556	(\$7,956)	
	Athletic Departments at the High Schools	999					
	Curriculum Department Funding for PE, STEM,	2,118					
	and High School Career Centers						
	Nature's Classroom & Other Programs budgeted by school buildings	(7,221)					
	Alternative Education	(2,352)					
	Special Education - Special transportation for field trips - included in	(1,500)					
	school programs now	(7,956)					

							2021-2022
			2019-2020	2020-2021	2021-2022		SUSTAINED &
				REVISED	SUSTAINED	\$	STRATEGIC
OBJ	DESCRIPTION		ACTUAL EXP	BUDGET	BUDGET	DIFFERENCE	PLAN
330	Prof/Tech Services		\$739,318	\$757,164	\$795,852	\$38,688	
	High School Athletics Ambulance & Medical based on historical actuals	1,230					
	Business Office Software for Payroll/Personnel, Financials, Timeclock Plus	3,707					
	Transportation - Annual Subscriptions & tech support -	711					
	E-Link and Onscreen						
	Information Technology - Electronic Payment System and Video	33,040					
	Conferencing System, Horizon, Fire Wall Support, & SNAP						
	Increase for Accela School, support for new equipment (Firewall/Aruba)						
	State reporting software, Sielox and Report card software						
	Personnel - background checks, lifeguards, recruiting	<u>0</u>					
		38,688					
331	Audit		\$10,051	\$11,000	\$11,500	\$500	
300	STRATEGIC PLAN						
	COMMUNITY OUTREACH						\$0
	CURRICULUM & INSTRUCTION						<i>\$0</i>
	DISTRICT CLIMATE						<i>\$0</i>
	FACILITIES						<i>\$0</i>
	SPECIAL EDUCATION						<i>\$0</i>
	TECHNOLOGY						<i>\$0</i>
						PLAN TOTAL	<i>\$0</i>
					G	RAND TOTAL	\$2,370,953

						2021-2022
		2019-2020	2020-2021	2021-2022		SUSTAINED &
		2010 2020	REVISED	SUSTAINED	\$	STRATEGIC
OB.I	DESCRIPTION	ACTUAL EXP	BUDGET	BUDGET	DIFFERENCE	PLAN
020	Purchased Property Services	\$4,217,786	\$4,216,566	\$4,225,473	\$8,907	ILAIV
	Turonasca Froperty Cervices	ψ4,217,700	ψ+,210,300	ψτ,223,+13	ψ0,301	
410	Utilities	\$962,642	\$1,128,730	\$1,132,947	\$4,217	
Α	Electric - Est. KWH usage - 0% incr - pending rate study - net of credit LHHS (16)		, , -,	, , - ,-	* /	
В	Water - Based on actual consumption - no increase 0					
	Sewer - Based on actual consumption 3,878					
С	Gas - Non-heat - increase based on actual consumption 355					
	4,217					
421	Disposal Services	\$115,745	\$113,875	\$113,875	\$0	
430	Repairs & Maintenance 430 & 450	\$1,934,987	\$1,616,971	\$1,622,350	\$5,379	
С	Office Equipment - Copier Lease/Print Services for all schools and 6,290					
	departments - contract Ubeo 450C					
Е	Electrical 1,152					
Н	Heating repairs based on need (5,000)					
- 1	Instructional Equipment 2,837					
V	Vehicles 100					
Υ	Air Quality - moved to 430 from 490 in 2019-2020 <u>0</u>					
	5,379					

							2021-2022
			2019-2020	2020-2021	2021-2022		SUSTAINED &
				REVISED	SUSTAINED	\$	STRATEGIC
OBJ	DESCRIPTION		ACTUAL EXP	BUDGET	BUDGET	DIFFERENCE	PLAN
431	Custodial Cleaning Services - Contractual - 3 schools out to bid (2,488)	\$977,156	\$1,136,766	\$1,134,278	(\$2,488)	
440	Rentals		\$206,386	\$203,355	\$205,154	\$1,799	
	Board of Education Office - Contractual	0					
	Curriculum Office - Music	(200)					
	Special Ed Equipment Rental - air conditioning for specific student needs	0					
	Athletics, Rink Rental Fee for Hockey and Golf Rental Fee	<u>1,999</u>					
		1,799					
490	Purchased Property Services		\$20,871	\$16,869	\$16,869	\$0	
	Pest Control						
400	STRATEGIC PLAN						
	COMMUNITY OUTREACH						\$0
	CURRICULUM & INSTRUCTION						\$0
	DISTRICT CLIMATE						\$0
	FACILITIES						\$0
	TECHNOLOGY						\$0
						PLAN TOTAL	\$0
					G	RAND TOTAL	\$4,225,473

							2021-2022
			2019-2020	2020-2021	2021-2022		SUSTAINED &
				REVISED	SUSTAINED	\$	STRATEGIC
OBJ	DESCRIPTION		ACTUAL EXP	BUDGET	BUDGET	DIFFERENCE	PLAN
	Purchased Services		\$9,744,842	\$13,075,471	\$13,044,761	(\$30,710)	
			. , ,	. , ,	. , ,	(, , ,	
510	Pupil Transportation - Contractual		\$4,525,711	\$7,344,158	\$7,233,963	(\$110,195)	
Α	Regular Education	(27,112)	, ,	, ,	,	, , , , , , , , , , , , , , , , , , ,	
C & I	Special Education	(18,415)					
M & T	Magnet Schools based on anticipated grant funding	3,039					
D	Library and School orientation extra trips	(350)					
Е	Summer School - Special Education	(24,521)					
F	Pupil Transportation - Parent Reimbursement	(25,000)					
G	DCF Regular Education	(19,211)					
L	High School/Middle School - Late Bus	<u>1,375</u>					
		(110,195)					
530	Communication - Postage, telephone & answering service		\$227,590	\$223,637	\$235,947	\$12,310	
Α	Telephones	1,711					
В	Postage from third party postage carrier bid - increased based on need	4,200					
С	ESchools Substitute Service	0					
G	Cells Phones - IT department, Central Office, Maintenance	1,884					
- 1	Internet	5,190					
R	Repairs	<u>(675)</u>					
		12,310					
540	Advertising - Hiring and Bids - reduced based on need	619	\$36,918	\$22,355	\$22,974	\$619	
550	Printing - School Calendar & Education Connection	(7,500)	\$5,241	\$10,000	\$2,500	(\$7,500)	
	reduced based on need						

							2021-2022
			2019-2020	2020-2021	2021-2022		SUSTAINED &
				REVISED	SUSTAINED	\$	STRATEGIC
OBJ	DESCRIPTION		ACTUAL EXP	BUDGET	BUDGET	DIFFERENCE	PLAN
560	Tuitions		\$4,812,329	\$5,283,415	\$5,428,153	\$144,738	
Α	Educational Ctr for the Arts -20/21 Budget 12 students @ \$5,299 tuition						
	21/22 Budget - 12 students @ \$5,632 tuition per pupil	3,992					
Α	Wintergreen Magnet - 20/21 Budget 27 students @ \$5,037 tuition per pupil						
	21/22 Budget 22 students @ \$5,266 per pupil tuition	(20,138)					
A&R	Special Ed public out placements based on estimated increase						
	Tuition - Special Education Students & Summer School						
	38 students and two placeholders	(586,136)					
Α	Edison Magnet School 20/21 budget 18 students @ \$5,822						
	21/22 budget 17 students @ \$6,168	66					
B&S	Special Education private outplacements based on current year -	631,777					
	for 42 students and three placeholders						
С	Decrease in Excess Cost & State Agency Placement reimbursement	93,489					
	estimated revenues at 68% of eligible reimbursed costs - this is a						
	decrease in revenue						
D	Tuition Public	<u>21,688</u>					
		144,738					
580	Mileage		\$39,178	\$44,891	\$48,051	\$3,160	
	Adult Education Teachers, PPS paras, Ag-Science	3,160					

		2042 2022	2222 2224	2224 2222		2021-2022
		2019-2020	2020-2021 REVISED	2021-2022 SUSTAINED		SUSTAINED & STRATEGIC
OB I	DESCRIPTION	ACTUAL EXP	BUDGET	BUDGET	\$ DIFFERENCE	
ОВЗ	DESCRIPTION	ACTUAL EXP	BUDGET	BUDGET	DIFFERENCE	PLAN
581	Workshops & Conferences	\$94,749	\$142,256	\$68,414	(\$73,842)	
	Art (500)		,		, , ,	
	Language Arts (24,120)					
	Math (51,724)					
	Music (500)					
	PE (450)					
	Social Studies (3,500)					
	Regular Ed Preschool 4,500					
	Prinicipal requests - schools 1,000					
	Personnel Office 303					
	Career Tech Ed (500)					
	Curriculum Department (300)					
	IT Dept <u>1,949</u>					
	(73,842)					
500	Durch and Carriers Cleaning Dead Haifeman	#0.40 5	¢4.750	¢4.750	ФО.	
590	Purchased Services - Cleaning Band Uniforms	\$3,125	\$4,759	\$4,759	\$0	
500	STRATEGIC PLAN					
	COMMUNITY OUTREACH					\$0
	CURRICULUM & INSTRUCTION					<i>\$0</i>
	DISTRICT CLIMATE					\$0
	FACILITIES					\$0
	SPECIAL EDUCATION					\$0
	TECHNOLOGY					\$0
					PLAN TOTAL	\$ 0
				G	RAND TOTAL	\$13,044,761

							2021-2022
			2019-2020	2020-2021	2021-2022		SUSTAINED &
			2010 2020	REVISED	SUSTAINED	\$	STRATEGIC
ОВЈ	DESCRIPTION		ACTUAL EXP	BUDGET	BUDGET	DIFFERENCE	PLAN
	Supplies		\$3,105,511	\$2,583,858	\$2,577,186	(\$6,672)	
			. , ,	. , ,	. , ,	(. , ,	
611	Instructional Supplies		\$1,072,735	\$769,971	\$932,493	\$162,522	
	Regular Education Supplies and Testing	(43,600)		·	·		
	Special Education - Preschool, Psychologists, Speech & Hearing Testing	2,638					
	Instructional Software & Licenses	<u>203,484</u>					
		162,522					
612	Administrative/Office Supplies		\$397,411	\$188,976	\$183,403	(\$5,573)	
	General Office - Non-instructional -reduced based on need						
613	Maintenance Supplies - anticipated need for custodial supplies, gasoline,	0	\$482,236	\$444,712	\$444,712	\$0	
	electrical, paint, grounds, heating, carpentry, mechanical, plumbing,						
	pool and vehicle supplies - level funded						
641	Textbooks		\$100,656	\$8,999	\$16,682	\$7,683	
	District Textbooks	0					
	School Allocations	<u>7,683</u>					
		7,683					
		(= 000)	* 40.4 = 4	* 40.000	*** ***	(4= 000)	
642	Library Books - adjusted based on buiding need	(7,868)	\$43,151	\$49,363	\$41,495	(\$7,868)	
643	AV Materials - Reduced based on need	(13,958)	\$23,588	\$23,777	\$9,819	(\$13,958)	
		(=,==3)	,,2	÷,,	7-,0	(, , , , , , , , ,	
Ь			L.				

		2019-2020	2020-2021	2021-2022		2021-2022 SUSTAINED &
овј	DESCRIPTION	ACTUAL EXP	REVISED BUDGET	SUSTAINED BUDGET	\$ DIFFERENCE	STRATEGIC PLAN
690	Heat	\$985,735	\$1,098,060	\$948,582	(\$149,478)	
	Oil estimated usage of 351,586 gallons @ \$1.42 contracted price per (159,796)					
	joint bid with the Town, adjusted for consumption					
	Gas heat - natural gas - adjusted for consumption 10,318					
	(149,478)					
600	STRATEGIC PLAN					
	COMMUNITY OUTREACH					\$0
	CURRICULUM & INSTRUCTION					\$0
	DISTRICT CLIMATE					\$0
	FACILITIES					\$0
	SPECIAL EDUCATION					\$0
	TECHNOLOGY					\$0
					PLAN TOTAL	\$0
				G	RAND TOTAL	\$2,577,186

						2021-2022
		2019-2020	2020-2021	2021-2022		SUSTAINED &
		2010 2020	REVISED	SUSTAINED		STRATEGIC
ОВЈ	DESCRIPTION	ACTUAL EXP	BUDGET	BUDGET	DIFFERENCE	PLAN
000	Property	\$802,935	\$285,402	\$277,763	(\$7,639)	2 2
		¥22_,222	+ ,	4	(41,000)	
730	Instructional Equipment	\$457,324	\$73,902	\$65,413	(\$8,489)	
	Allocation - Instructional Equipment & Furniture - schools - technology (8,489)	,	,	. ,	, , , , , , , , , , , , , , , , , , ,	
	purchases, ipads, listening centers - reduced based on need					
735	Equipment	\$330,675	\$200,500	\$201,350	\$850	
	Wireless data backup and e-mail archiver					
739	Other Equipment	\$14,936	\$11,000	\$11,000	\$0	
	IT - Replacement of equipment - level funded 0					
700	STRATEGIC PLAN					
	COMMUNITY OUTREACH					\$0
	CURRICULUM & INSTRUCTION					\$0
	DISTRICT CLIMATE					\$0
	FACILITIES					\$465,500
	SPECIAL EDUCATION					\$0
	TECHNOLOGY					\$226,000
					PLAN TOTAL	\$691,500
				G	RAND TOTAL	\$969,263

							2021-2022
			2019-2020	2020-2021	2021-2022		SUSTAINED &
				REVISED	SUSTAINED	\$	STRATEGIC
OBJ	DESCRIPTION		ACTUAL EXP	BUDGET	BUDGET	DIFFERENCE	PLAN
	Miscellaneous		\$580,371	\$188,810	\$199,340	\$10,530	
810	Dues and Fees - Increase based on organizations		\$55,092	\$62,525	\$78,455	\$15,930	
890	Other Expenses		\$525,279	\$126,285	\$120,885	(\$5,400)	
С	High School Graduation - Varsity Scholar, CTE, SR Night, Parents Night,	0					
	Underclassmen Awards, CIAC, Scholar Athlete, National Honor Society,						
	Dipolmas, Programs, Chair Rentals, Police, Ambulance						
D	Board of Education	0					
Е	Publications	0					
F	Operating Transfer						
I	Student Activities - Student Handbooks, Assembly Programs,	0					
J	Staff Recognition	0					
I	Student lunch program reimbursement	0					
S	Middle School Student Planners	<u>(5,400)</u>					
		(5,400)					
800	STRATEGIC PLAN						
	COMMUNITY OUTREACH						<i>\$0</i>
	CURRICULUM & INSTRUCTION						\$0
	DISTRICT CLIMATE						\$0
	FACILITIES						\$0
	SPECIAL EDUCATION						\$0
	TECHNOLOGY						\$0
						PLAN TOTAL	\$0
					G	RAND TOTAL	\$199,340